

**University of Arkansas - Fort Smith**  
**5210 Grand Avenue**  
**P. O. Box 3649**  
**Fort Smith, AR 72913-3649 479-788-7000**

**General Syllabus**

**MILS 2032 Foundations of Leadership II**

Credit Hours: 2

Lecture Hours: 2

Laboratory Hours: 2

Prerequisite: MILS 2022 Foundations of Leadership I or consent of department.

Effective Catalog: 2019-2020

**I. Course Information**

**A. Catalog Description**

Examines the challenges of leading tactical teams in the operation environment. Highlights dimensions of operation orders, terrain analysis, and patrolling. Further study of the theoretical basis of the Army Leadership Requirements Model explores the dynamics of adaptive leadership in the context of military operations.

**II. Student Learning Outcomes**

**A. Subject Matter**

Upon successful completion of this course, the student will be able to:

1. Explain the situational, transformational, and adaptive leadership theories and their relation to the Army Leadership Requirements Model.
2. Describe methods of assessing leadership styles.
3. Explain the relationship between Army Values and the Army's Equal Opportunity program.
4. Attain basic knowledge of the Operations Order format.
5. Demonstrate terrain analysis and route planning skills.

**B. University Learning Outcomes**

This course will enhance student abilities in the following areas:

**Analytical Skills**

**Critical Thinking**

Students will analyze different leadership theories that contribute to the Army Leadership Framework.

**Communication Skills (written and oral)**

Students will use communication skills to receive, prepare, and deliver a complete

Operations Order.

**Ethical Decision Making**

Students will use ethical reasoning to understand the Army's Equal Opportunity program.

**III. Major Course Topics**

- A. Army Values and the Equal Opportunity Program
- B. Operations Orders
- C. Land Navigation / Route Planning
- D. Terrain Analysis
- E. Patrolling
- F. Platoon Movement
- G. Leadership Theories
- H. Leadership Analysis
- I. Leadership Assessment